

شبكة المعلومات الجامعية التوثيق الإلكتروني والميكروفيلو

# بسم الله الرحمن الرحيم





MONA MAGHRABY



شبكة المعلومات الجامعية التوثيق الإلكتروني والميكروفيلو



شبكة المعلومات الجامعية التوثيق الالكتروني والميكروفيلم



MONA MAGHRABY



شبكة المعلومات الجامعية التوثيق الإلكترونى والميكروفيلم

## جامعة عين شمس التوثيق الإلكتروني والميكروفيلم قسم

نقسم بالله العظيم أن المادة التي تم توثيقها وتسجيلها علي هذه الأقراص المدمجة قد أعدت دون أية تغيرات



يجب أن

تحفظ هذه الأقراص المدمجة بعيدا عن الغبار



MONA MAGHRABY



### **Guidelines for Implementation of Building Information Modelling in Egypt**

A Thesis submitted in partial fulfilment of the requirements of the degree of Master of Science in Architectural Engineering

By:

### Rehab Khaled El-Sayed Mohamed El-Guindy

Bachelor of Science in Architectural Engineering Faculty of Engineering, Ain Shams University, 2013

Supervised By:

A.Prof. Dr. Diaa El-Din Ibrahim

Associate professor of Architecture Faculty of Engineering Ain Shams University A.Prof. Dr. Laila M. Khodeir

Associate professor of Architecture Faculty of Engineering Ain Shams University

Cairo - (2020)



## **Guidelines for Implementation of Building Information Modelling in Egypt**

By

### Rehab Khaled El-Sayed Mohamed El-Guindy

Bachelor of Science in Architectural Engineering Faculty of Engineering, Ain Shams University, 2013

### **EXAMINERS' COMMITTEE**

Date: / / 2020



Rehab Khaled El-Sayed Mohamed El-Guindy

Name:

Thesis:	Guidelines for In	mplementation	on of Bu	ildin	g
	Information Mo	delling in Eg	gypt		
Degree:	<b>Degree:</b> Master of Science in Architecture Engineering				ering
	<b>EXAMINERS'</b>	COMMITT	EE		
	Name		S	ignat	ure
Prof. Dr. Sh	erif M. ElAttar				
of Faculty of	•		••••••		••••••
Faculty of En	gineering, Fayoum Un	iversity			
Professor of A	kram Farouk Architecture Engineering gineering, Ain Shams U				
Associate pro	<b>Diaa El-Din Ibrahin</b> fessor of Architecture Egineering, Ain Shams U	Engineering			
Associate pro	<b>Laila M. Khodeir</b> fessor of Architecture Egineering, Ain Shams U				
			Date:	/	/ 2020
Post Gradua	te Studies:				
Approval d	late	Stamp:			
/ / 2		1			
Approval of	of faculty	Approval	of univ	versi	ty
committee	date:	committee			
/ /2	020	/ /:	2020		



Name:	Rehab Khaled E	l-Sayed Mo	hamed E	l-Guindy	
Thesis:	Guidelines for Implementation of Building				
	Information Mo	delling in E	gypt	_	
Degree:	Master of Science	ce in Archite	ecture En	gineering	
	SUPERVISORS	COMMIT	TEE		
Name			Signature		
A.Prof. Dr. Di	aa El-Din Ibrahin	n			
Associate profes	sor of Architecture E	Engineering			
Faculty of Engin	eering, Ain Shams U	Jniversity			
Associate profes	<b>ila M. Khodeir</b> sor of Architecture F eering, Ain Shams U				
			Date:	/ / 2020	
Post Graduate	Studies:				
Approval dat	e	Stamp:			
/ / 202	0				
Approval of	faculty	Approval	of univ	ersity	
committee da	ite:	committe	e date:		
/ / 202	.0	/ /	2020		

### **Statement**

This thesis is submitted as a partial fulfilment of Master of Science in Architectural Engineering, Faculty of Engineering, Ain shams University.

The author carried out the work included in this thesis, and no part of it has been submitted for a degree or a qualification at any other scientific entity.

### **Student name**

Rehab Khaled El-Sayed Mohamed El-Guindy

**Signature** 

.....

Date: 08 September 2020

### **Researcher Data**

Name : Rehab Khaled El-Sayed Mohamed El-Guindy

Date of birth : 24/11/1990 Place of birth : Egypt

Last academic degree : Bachelor of Science

Field of specialization : Architectural Engineering University issued the degree : Ain Shams University

Date of issued degree : 2013

Current job : Senior Architect

### **ACKNOWLEDGEMENTS & DEDICATION:**

### " In the Name of Allah "

Firstly, Thanks to Allah for His guidance and blessing. Without Allah's grace, this academic work would not have come to light.

Secondly, I wish to highlight the role and effort of several people who were influential for accomplishment of my master degree research.

I would like to express my gratitude to *Dr. Diaa Ibrahim* for his valuable input, constructive feedback and guidance that helped to shape the research project. I would also like to acknowledge the effort of *Dr. Laila Khodier*, her skillful guidance, innovative ideas and patience is highly appreciated. I truthfully enjoyed working in a research environment that stimulates original thinking and initiative which was created by them.

Much of my quantitative data collected through technical survey, questionnaire and interviews would have not completed without the help and assistance of *Eng. Mokhles Al-Tabaa* and *Eng. Mohamed Farouk*, also I would like to thank them for their support in personal and technical aspects. In addition, I express my pride for belonging to ECG family in Architecture Department that encourages Architects to join research work.

The support, cooperation, and experience of my fellow master researchers were essential for the completion of my research, so I would like to thank *Eng. Asmaa Taher* and *Eng. Bassant Amin* for their time, effort, and support.

This acknowledgment would not be complete without appreciation is expressed to all whom participated in the research survey and interviewees who have given me from their time during the data collection process for this research study.

A warm sense of gratefulness is expressed to my parents, who have always been my firmest support in life. They taught me the value of hard work and determination. May Allah bless them and reward them for all their efforts. Thanks, are also directed to my younger brother for his assistance and support.

Finally, I would like to thank everyone who directly or indirectly helped me in making my research easier.

### **ABSTRACT**

The level of support provided by Egyptian Architecture, Engineering and Construction (AEC) stakeholders represented in both public and private sector regarding Building Information Modeling (BIM) diffusion, adoption and implementation on country scale has its peculiarities. Nowadays, BIM has become a generally accepted technology and process used among AEC Industry Stakeholders, However, Egypt is not a principal country in BIM adoption. Moreover, governmental countrywide technical reports regarding status of BIM use and the role of stakeholder in BIM adoption are absent. Thus, this research aims to present a developed general guideline for building information modeling implementation, and proposed responsibility matrix model (RACI matrix) for BIM diffusion from the prospective of the Egyptian AEC industry stakeholders. The exploration is done mainly through, the literature review, where deficiencies in AEC industry is listed, the role of BIM in overcoming the construction industry problems, BIM systems in various selected countries were reviewed to highlight the successful practices in this field. In addition to examine the current status of BIM in Egyptian AEC online surveys were sent out to 250 with 62% response rate in addition to phone call interviews with selected sample for further data clarification and collection. Findings of this research have clearly identified the classification of the key stakeholders in BIM adoption, general guidelines for the roles of both public and private sector in promoting BIM implementation in AEC industry with particular focus on the role of the Governmental sector, finally generated proposed BIM RACI matrix model for BIM implementation in AEC industry. Furthermore, the current situation of BIM implementation in Egyptian AEC industry from the major stakeholders' perspective have been explained. Value of this thesis relay on introducing general recommendations for BIM adoption in Egyptian AEC industry based on the successful practices case studies analysis and the contextual situation of BIM adaption in Egyptian AEC industry.

**Keywords:** Building Information Modelling, key stakeholders, Egyptian AEC industry Stakeholders', BIM RACI matrix, BIM guidelines

### **TABLE OF CONTENT:**

		page
Ac	cknowledgements.	I
Al	ostract.	II
Ta	able of Content.	III
Li	st of Figures.	VIII
Li	st of Charts.	X
Li	st of Tables.	XI
Li	st of Abbreviations.	XIII
In	troduction:	1
a.	Problem Statement.	3
b.	Research motivation.	4
c.	Research objectives.	4
d.	Research methodology.	5
e.	Research structure.	7
Cł	napter 1: BIM and Beyond:	
1.	Introduction.	9
2.	BIM history and BIM definition.	9
	2.1. BIM history.	9
	2.2. BIM definition.	10
3.	Inefficiencies in construction industry (productivity in	10
	construction).	13
4.	BIM ROI, benefits, and investments (measuring the value of BIM).	15
	4.1. ROI (return on investment) of BIM implementation.	15
	4.1.1. BIM ROI in design stage, construction stage,	15
	management and building operation.	
	4.1.2. ROI factors and Calculating investment.	16

	4.1.3. Importance of ROI Metrics.	17
	4.2. BIM Benefits.	18
	4.2.1. BIM Benefit Measurement Methodology.	20
	4.3. BIM Investments.	26
5.	The key stakeholder in construction industry and BIM adoption.	27
	5.1. The first framework.	27
	5.2. The second framework.	28
	5.3. The third framework.	29
6.	General role of construction stakeholders in BIM implementation.	30
	6.1. Role of Private Sector.	31
	6.2. Role of governments and Public Sector.	31
	6.3. BIM diffusion.	32
7.	RACI matrix explanation.	33
8.	Generation process of proposed BIM RACI matrix (step one-	34
	stakeholder clarification).	
	8.1. Stakeholder as Players.	34
	8.2. Proposed BIM RACI Matrix Model Development – (By	36
	Author).	
9.	Concluding remarks.	37
	apter 2: BIM adoption in the global context: analysis and cussion.	
	Introduction.	40
		40
2.	BIM adoption pillars.	41
3.	BIM adoption by private sector (organization scale).	41
	3.1. Organizational adoption risks and challenges.	44
	3.2. BIM implementation Management practices among	
	organizations.	46

	3.3. BIM Implementation drivers among organizations.			
4.	4. BIM adoption by governments and public sector (Country scale /			
	Global adoption).			
	4.1. Role of Governments and Public Sector.	51		
	4.1.1. Six Potential roles of the public sector for BIM			
	adoption.	54		
	4.1.2. BIM adoption experience by public sector in USA.	54		
	4.1.2.1. BIM Goals and Promises.	55		
	4.1.2.2. BIM Implementation.	56		
	4.1.2.3. BIM Standards and Guidelines.	58		
	4.1.3. BIM adoption experience by public sector in UK.	58		
	4.1.3.1. BIM Goals and Implementation.	59		
	4.1.3.2. BIM Standards and Guidelines.	61		
	4.1.4. BIM adoption experience by public sector in golf			
	countries.	61		
	4.1.4.1. BIM adoption experience by public sector in			
	UAE.			
	4.1.4.2. BIM adoption experience by public sector in			
	Qatar.	63		
5.	History of BIM adoption efforts in Egypt.	63		
	5.1. Previous studies for BIM adoption in the Egyptian Context.	66		
	5.2. BIM Egypt day (BIM Egypt Day, 2018-2019).	66		
	5.3. TEMPUS project (Erasmus, 2018).	67		
	5.4. BIM in Universities.	67		
	5.5. Egypt Housing and Building National Research Center			
	(HBRC), BIM Code (Draft Edition-G01, June 2018).	68		
6.	Best practices and approaches to BIM adoption.			

7.	Generation	process of Proposed BIM RACI Matrix (Step Two-	68
	BIM Diffus	ion Actions).	
	7.1. compor	nents of market BIM maturity diffusion parameters –	68
	(By Au	thor).	
	7.2. Propose	ed BIM RACI Matrix Model Development – (By	69
	Author	).	
8.	Concluding	remarks.	71
	apter 3: BIN cussion.	M adoption in the Egyptian context: analysis and	
1.	Introduction	1.	74
2.	Analysis of	current BIM adoption in the Egyptian context.	74
	2.1. Survey	for Current BIM adoption in the Egyptian Context (By	75
	author).		70
	2.1.1.	Respondent's profile summery (By author).	76 77
	2.1.2.	Awareness and Status of BIM use (By author).	80
	2.1.3.	Drivers to use BIM (By author).	81
	2.1.4.	Benefits of BIM (By author).	83
	2.1.5.	BIM adoption barriers and issues (By author).	84
	2.1.6.	BIM investments and mandating issues (By author).	0.5
	2.2. Further	personal interviews for more findings and observations	85
	(By aut	hor).	89
	2.3. Gap bet	tween BIM adoption in Egypt and global context.	91
	2.4. SWOT	analysis for BIM implementation in Egyptian Context.	92
3.	Generation	process of Proposed BIM RACI Matrix (Step Three-	32
	Role analysis	is) and Validation.	93
	3.1. Propose	ed BIM RACI Matrix Model Development – (By	33
	Author)	).	95